

# Acceptance of SHAP award on behalf of Places for People

## Negative Risks that offer a threat BCC relating to SHAP Funding Bid (Aim - Reduce Level of Risk)

Ref	Risk Description	Key Causes	Key Consequence	Status Open / Closed	Strategic Theme	Risk Category	Risk Owner	Key Mitigations	Direction of travel	Current Risk Level			Monetary Impact of Risk £k	Risk Tolerance			Date
										Likelihood	Impact	Risk Rating		Likelihood	Impact	Risk Rating	
1	Places for People breach the conditions of the SHAP grant	Inadequate financial monitoring and management from Places for People and similarly lacking oversight from BCC.	<ul style="list-style-type: none"> <li>* BCC are ultimately responsible for the grant, a potential breach on Places for People's part would impact BCC;</li> <li>* Grant funding may be withdrawn, which would have a significant impact on the service and its clients;</li> <li>* Any future SHAP applications submitted by BCC may have less chance of success;</li> <li>* The relationship between BCC and DLUHC, who are administering the grant, may be negatively impacted.</li> </ul>	Open	Empowering & Caring	Financial, service delivery and reputational risk	Head of Housing Options	<ul style="list-style-type: none"> <li>* BCC have commissioned Places for People to provide a number of supported accommodation services for many years, and they have not breached any financial terms and conditions or agreements in this time. The likelihood of them doing so now is very slim;</li> <li>* BCC will be managing and overseeing the new Level 2 service, and will be in regular contact with Places for People and the relevant Pathway Lead in contract management meetings, during which any concerns or risks can be flagged and addressed;</li> <li>* The conversion of the service is being carefully planned in weekly implementation meetings between BCC, Places for People and the Pathway Lead.</li> </ul>	<>	1	2	2	Up to £783,255	1	3	3	Apr-24
2	Clients currently living in the Level 4 service will need to be moved elsewhere, before its conversion to Level 2.	A lack of planning and coordination may lead to delays for new Level 2 clients and inappropriate or ineffective new placements for current Level 4 clients.	<ul style="list-style-type: none"> <li>* Clients may be moved to alternative accommodation that does not best meet their needs. This could lead to disengagement and dissatisfaction, and could undo their progress;</li> <li>* This may cause disruption and issues at services and accommodation to which clients are moved to;</li> <li>* The sourcing and arrangement of appropriate new placements may be delayed, which, in turn, will delay the start of the new Level 2 service and access to this higher level of support for those who need it.</li> </ul>	Open	Empowering & Caring	Service Delivery and Equalities Risk	Head of Housing Options	<ul style="list-style-type: none"> <li>* BCC are already engaging with Places for People, pathway leads, other partners delivering pathway services, and internal Housing colleagues, to explore the full range of move-on options available for clients. This is being carefully considered against every individual client's needs and situation, to maximise the likelihood of their move-on accommodation being the best available option for them;</li> <li>* BCC, Places for People and the Pathway 2 Lead are meeting weekly to drive forward progress in this area, and to arrange suitable and sustainable moves as quickly as possible, to avoid delays;</li> <li>* BCC officers are ensuring that all required administrative tasks are completed as early as possible, and that all relevant teams are aware of the change to the service.</li> </ul>	<>	2	3	3	N/A	2	4	4	Apr-24